

# FACTS & FIGURES

## DANIDA FELLOWSHIP CENTRE 2017



Danida Fellowship Centre

<b>Research Programme Management .....</b>	<b>1</b>
Progress in 2017 .....	1
Targets, Indicators, and Results for the Research Management Programme .....	3
Research Projects Granted in 2017.....	9
Research Projects Granted in 2018.....	11
<b>Competence and Capacity Development.....</b>	<b>12</b>
Categories of CD Activities – description and 2017 results.....	12
Targets, Indicators, and Results for Competence and Capacity Development Activities ...	17
CD Activities in Figures .....	20
Fellowship Holders by Country .....	21
Gender .....	24
Source of Fellowship Funding.....	24
Learning Programmes Implemented in 2017 .....	25
Learning Programmes Plan 2018 (not comprehensive) .....	27
<b>Danida Alumni Network.....</b>	<b>28</b>
Targets, Indicators, and Results for the Danida Alumni Network .....	28
<b>Communication .....</b>	<b>29</b>
Targets, Indicators, and Results for the DFC Communication.....	29
<b>Organisation.....</b>	<b>32</b>
Targets, Indicators, and Results for DFC's Core Administration .....	32
Personnel .....	35
Fellowship Accommodation.....	37
Annual Accounts .....	38



# Research Programme Management

## Progress in 2017

In 2017 there were 85 ongoing FFU projects including 19 new projects, in addition to three projects being granted early 2018. 24 various BSU related projects including six new BSU3 projects were on-going in 2017. Information about the projects can be found at the Danida Research Portal, link <http://drp.dfcentre.com/>.

Out of the 41 initial PhD students in the BSU1 program, 28 have so far completed their studies, 10 are yet to submit, and 3 have terminated their contracts. Hence, some of the projects have been given extensions into 2018. Students and supervisors report, that the main reason for the delay is, that while being at the home institution, teaching and other staff obligations are taking time away from the PhD studies. All remaining students, though, have in collaboration with their respective supervisors made realistic plans for the finalization.

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Regarding the grant of DKK 19 million to Capacity Building within Research Communication, Dissemination and Networking split into five separate projects, only the project administered by Aarhus University has extraordinarily been extended until October 2018. The reason for this is that key personnel at two of the involved South institutions have left the institutions during the project period, thus hampering the timely completion.

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### New projects:

In the Finance Bill 2017, a budget of DKK 230 million was reserved for development research projects. The 230 million were distributed between

- BSU3 (90 million over 4 years)
- Window 1 (80 million for FFU projects in Danida priority countries)
- Window 2 (60 million for FFU projects in growth and transition countries).

Window 2 is a new modality focusing on partnerships supplementary to the Strategic Sector Cooperation Facility (SCCF) in the following countries: Bangladesh, Brazil, China, Colombia, Ghana, Indonesia, Kenya, Mexico, Myanmar, South Africa, Turkey, and Vietnam. Another new modality is Mobility Grant focusing on the same countries as above. One Mobility Grant to a researcher from Colombia was granted in 2017.

In total, 205 Window 1 applications (84 from Denmark, 39 from Ghana, and 82 from Tanzania) and 51 Window 2 applications were received for Phase 1 assessment. In total 45 projects were asked to submit a Phase 2 application, and of these 11 projects were granted under each Window. For Window 1 nine applicants were from Denmark, one from Ghana and Tanzania, respectively. Overall it corresponds to a success rate of less than 10 %.



The BSU3 programme includes 6 university partnerships, which are continuation of the BSU2 partnerships except the partnership with Kathmandu University, which is discontinued. BSU3 programme start was set at October 1, 2017, and the individual implementation plans were finally approved during December 2017.

### **Travel Grants**

DFC administered two application rounds per year of travel grants for Master students at Danish institutions for higher education who are doing research field study in a developing country as part of their Master thesis. The facility has terminated with the last batch of 21 travel grants in 2017, as the support to thesis field studies is now included as a possibility in new research projects.

In total 203 travel grants have been given during the project period 2013 - 2017.



## Targets, Indicators, and Results for the Research Management Programme

Goals	Indicators	Baseline	Targets	Results																																									
Effective, timely and reliable administration of FFU application rounds	Number of complaints	Previous years: No complains have been received from applicants concerning DFC’s handling of the application round.	No complaints received from applicants to DFC’s handling of the application round.	One complaint was received from a W1 applicant from a Danish university. However, the complaint was directed towards the grounds for rejection, and not DFC’s handling of the application round.																																									
	Rate of satisfaction with due consideration to the response rate.	2014 survey including a scale from 1 (very satisfied) to 5(very dissatisfied): 76% of responders were “satisfied or above” with the administration provided by DFC.	Project Coordinators (grantees) express satisfaction at the same level or improved in the annual survey concerning the administration provided by DFC in comparison with 2014, and with a response rate of a minimum of 50%.	<p>The 2017 survey was sent to 95 Project Coordinators and 45 Phase 2 applicants. 62 responses, corresponding to 44%, were received.</p> <p>Application Rounds:</p> <table><tr><th>Year/ Score</th><th>1</th><th>2</th><th>3</th><th>4</th><th>5</th><th>N/A</th></tr><tr><td>2015</td><td>34%</td><td>22%</td><td>19%</td><td>15%</td><td>5%</td><td>5%</td></tr><tr><td>2017</td><td>32%</td><td>21%</td><td>8%</td><td>11%</td><td>3%</td><td>24%</td></tr></table> <p>The electronic e-fond application:</p> <table><tr><th>Year/ Score</th><th>1</th><th>2</th><th>3</th><th>4</th><th>5</th><th>N/A</th></tr><tr><td>2015</td><td>17%</td><td>14%</td><td>9%</td><td>9%</td><td>4%</td><td>19%</td></tr><tr><td>2017</td><td>31%</td><td>19%</td><td>5%</td><td>11%</td><td>2%</td><td>32%</td></tr></table> <p>NB! some of the Projects Coordinators were Phase 1 applicants, and have hence responded as applicants.</p> <p>Although the response rate is lower than the opted minimum of 50 %, the satisfaction is rated at same or higher level than for 2014.</p> <p>Additional comments, see below.</p>	Year/ Score	1	2	3	4	5	N/A	2015	34%	22%	19%	15%	5%	5%	2017	32%	21%	8%	11%	3%	24%	Year/ Score	1	2	3	4	5	N/A	2015	17%	14%	9%	9%	4%	19%	2017	31%	19%	5%	11%	2%
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Effective, timely and reliable administration of the FFU and BSU projects, including administrative support to projects	Introduction carried out.	From 2013 all new projects have been introduced to the general conditions for grants and good administrative practices.	All new projects have been introduced to the general conditions for grants and good administrative practices (relevant in 2018 as no new projects have been initiated in 2017).	N/A as no new projects was started due to cancellation of the entire application round.																																																											
	Rate of satisfaction with due consideration to the response rate.	2014 survey including a scale from 1 (very satisfied) to 5(very dissatisfied): 66% of responders were “satisfied or above” with the communication with DFC.	Project Coordinators express satisfaction at the same level or improved in the annual survey concerning the communication with DFC in comparison with 2014, and with a response rate of a minimum of 50%.	<p>The 2017 survey was sent to 95 Project Coordinators and 45 Phase 2 applicants. 62 responses, corresponding to 44%, were received.</p> <p>Overall satisfaction with the administration provided by DFC:</p> <table><tr><th>Year/ Score</th><th>1</th><th>2</th><th>3</th><th>4</th><th>5</th></tr><tr><td>2014</td><td>56%</td><td>21%</td><td>6%</td><td>10%</td><td>8%</td></tr><tr><td>2015</td><td>55%</td><td>17%</td><td>9%</td><td>8%</td><td>11%</td></tr><tr><td>2016</td><td>62%</td><td>18%</td><td>3%</td><td>3%</td><td>13%</td></tr><tr><td>2017</td><td>66%</td><td>13%</td><td>2%</td><td>10%</td><td>8%</td></tr></table> <p>Overall satisfaction with the communication with DFC:</p> <table><tr><th>Year/ score</th><th>1</th><th>2</th><th>3</th><th>4</th><th>5</th></tr><tr><td>2014</td><td>56%</td><td>21%</td><td>6%</td><td>10%</td><td>8%</td></tr><tr><td>2015</td><td>55%</td><td>17%</td><td>9%</td><td>8%</td><td>11%</td></tr><tr><td>2016</td><td>62%</td><td>18%</td><td>3%</td><td>3%</td><td>13%</td></tr><tr><td>2017</td><td>61%</td><td>13%</td><td>5%</td><td>10%</td><td>8%</td></tr></table> <p>Although the response rate is lower than the opted minimum of 50 %, the satisfaction is rated at same or higher level than for 2014.</p> <p>Additional comments, see below.</p>	Year/ Score	1	2	3	4	5	2014	56%	21%	6%	10%	8%	2015	55%	17%	9%	8%	11%	2016	62%	18%	3%	3%	13%	2017	66%	13%	2%	10%	8%	Year/ score	1	2	3	4	5	2014	56%	21%	6%	10%	8%	2015	55%	17%	9%	8%	11%	2016	62%	18%	3%	3%	13%	2017	61%	13%	5%	10%
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				The detailed responses from the survey are available on request.																																								
	Rate of satisfaction expressed by FFU	2017, as first survey of its kind will be carried in 2017.	FFU expresses satisfaction in the annual survey regarding DFC secretarial function, the organisation of FFU meetings and country visits.	<p>Five questions were put forward to 11 current or former FFU members to rate the FFU satisfaction with DFC secretarial function, with score ranging from 1 (extremely satisfied) to 5 (not at all satisfied). 7 of these responded.</p> <p>Q1) Overall, how satisfied are you with the secretarial function provided by DFC?</p> <table border="1"> <tr> <td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr> <tr> <td>43%</td><td>57%</td><td>-</td><td>-</td><td>-</td></tr> </table> <p>Q2) How satisfied are you with the preparation and follow-up of FFU meetings provided by DFC?</p> <table border="1"> <tr> <td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr> <tr> <td>29%</td><td>57%</td><td>-</td><td>-</td><td>14%</td></tr> </table> <p>Q3) How satisfied are you with the quality and timeliness of information for FFU meetings provided by DFC?</p> <table border="1"> <tr> <td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr> <tr> <td>14%</td><td>72%</td><td>-</td><td>-</td><td>14%</td></tr> </table> <p>Q4) How satisfied are you with the preparation and follow-up of NSC meetings provided by DFC? (1 N/A answer).</p> <table border="1"> <tr> <td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr> <tr> <td>17%</td><td>33%</td><td>33%</td><td>-</td><td>-</td></tr> </table>	1	2	3	4	5	43%	57%	-	-	-	1	2	3	4	5	29%	57%	-	-	14%	1	2	3	4	5	14%	72%	-	-	14%	1	2	3	4	5	17%	33%	33%	-	-
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				<p>Q5) How satisfied are you with the quality and timeliness of information for NSC meetings provided by DFC? (1 N/A answer).</p> <table border="1"> <tr> <td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr> <tr> <td>17%</td><td>50%</td><td>17%</td><td>-</td><td>-</td></tr> </table> <p>Do you have any further comments? - (only one additional comment was submitted).</p> <ul style="list-style-type: none"> <li>• “Overall I think this works very fine”.</li> </ul> <p>Unfortunately no additional comments have been submitted explaining the rating 5 in Q2 and Q3.</p>	1	2	3	4	5	17%	50%	17%	-	-
1	2	3	4	5										
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	Actual counts of total received reports.	2017: Deadline has been streamlined for all progress reports and annual accounts to July 1. Final reports and accounts are due six months after project end date.	90% of progress/final reports and annual accounts received within deadline.	<p>DFC received a total of 53 reports for assessments in 2017: 11 First year reports, 26 Midterm reports, and 16 Completion reports. Of these, 27% were received after deadline (01.07.2017), but still in due time for the FFU assessment.</p> <p>Completion reports were handled and assessed by DFC as they were submitted, and the 16 Completion Reports were assessed by FFU at the September meeting.</p>										
<i>Proper monitoring and quality assurance of project implementation</i>	All on-going projects visited at least once in countries with a reasonable number of projects.	Since 2011 projects have been visited mostly in countries having South driven projects, i.e. Vietnam, Ghana, Tanzania, and Nepal, in connection with other activities in the countries (annual thematic meetings, information meetings, etc.).	14 project visits carried out together with FFU/EVAL representatives.	<p>Only five projects were visited during 2017. This was partly due to the fact that no new projects were initiated during 2016.</p> <p>FFU and EVAL have expressed the wish to have more project visits in the field, and not only office meetings. For future travels it may be considered to have project visits in relation to biennial information meetings in Ghana and Tanzania, respectively, and also in other priority countries engaging in a fair number of North driven projects.</p>										



	Response on progress reporting provided to project coordinators within three months after submission and/or after the FFU assessment meeting in September.	2017: Deadline has been streamlined for all progress reports to July 1. Deadline for final reports is six months after end date.	All project progress and final reports quality assured by DFC and FFU.	100% of the received progress reports have been quality assured by DFC and FFU, and the results have been communicated to the project coordinators within three months after the deadline.  As for completion reports, all of the submitted reports have been quality assured by DFC and FFU, and results have been communicated to the project coordinators.
	Response on financial reporting provided to project coordinators within three months after submission.	2017: Deadline has been streamlined for all annual accounts to July 1. Deadline for final accounts is six months after end date.	All project annual and final accounts reviewed.	All accounts for FFU and BSU projects were received by the end of 2017.  Approvals of nine FFU accounts, one account for a BSU-KOM-project and two accounts for BSU-PHD-projects were at the end of 2017 pending further documentation/clarification.
	Immediate reporting to EVAL regarding potential cases.	n/a	Potential C-cases have been immediately reported to EVAL.	A potential C-case of double payment of PhD stipends was finalized in January 2017 with the return of all stipends incorrectly paid.
<i>Facilitating research exchanges between research partners and communication of research results</i>	One or two annual thematic meetings held in a Danida priority country/growth and transition country (with a reasonable number of projects).	Since 2010 annual meetings have been held in countries having the South driven projects, i.e. Vietnam, Ghana, Tanzania, and Nepal. In 2017 it has been decided to replace annual review meetings with thematic meetings, and possibly expand to other countries.	Annual thematic meetings/workshops held in Tanzania and Ghana (and possibly other countries) for research exchange amongst projects and outreach.	Two thematic meetings were held in Ghana and Tanzania, respectively, back to back with the NSC meetings.  In Tanzania, two thematic sessions on “Green Growth, Development & Climate Change” (6 project presentations) and “Communication and dissemination of research results” (2 project presentations) formed the programme for the day, and resulted in some very interesting discussions across disciplines and projects.  In Ghana, the program and topic were centered around “Research and Capacity Development in Partnerships Between Ghana and Denmark: Results of 25 years of Danida cooperation”, and especially centered on the newly established Danida Alumni Network group in Ghana.





**Additional comments / recommendations regarding the DFC Research Management from the survey on the Project Coordinators' satisfaction.**

<b>Application round:</b>	
1	The projects selected for funding seems not to match the themes of the 2017 call. It is difficult to believe that the projects selected for funding are actually the ones of highest quality and potential impact.
2	The exercise of getting partners in Denmark becoming difficult given the fact that most competent researchers are normally overwhelmed by many research. I suggest having an arrangement to allow presentation of Concept Note then those qualified be required to look for eligible partners. Many researchers have been failing to submit good Concept Note due to failures of getting partners. They are stranded.
3	Our proposal was rejected in phase II. There are some remarks which need to be mentioned: 1. According to Danida call, Phase I will be assessed by the embassies and Phase II by external peer reviewers. From my point of view, there could be a disconnection from both entities according to their interests. For example, one of the reviewers claimed the core consortium partners as weak (which it was approved in phase I and cant be changed in phase II according to the call) and what we consider important to keep in phase II because it has been somehow approved in phase I by the embassies, it was completely a disagreement from reviewer's viewpoint. 2. The final decision letter was sent to us a bit late and therefore it doesn't give too much margin to improve the proposal for phase I again as the deadline is very close.
4	The evaluation criteria where published late and the reviewers not aware of the requirements to the application.
5	The processing of recent applications for Window-2 projects has lacked an objective and serious assessment. The assessment of the projects was based on criteria other than those mentioned in the call text. The assessment committee has intended to have better knowledge of the implementation, quality and importance of projects for donor countries than those who have traveled around the donor country, spoke with authorities, companies and organizations to find out where the real problems are. This is not a real treatment of the applications.
<b>On-going administration:</b>	
1	DFC is doing excellent. I wish to register my appreciation for the way they handled one of the doctoral fellows who developed a health problem.
2	In general, I have found the support and services from DFC helpful and delivered with a good understanding of the challenges that may arise in collaborations with south partner universities that are often understaffed and underfunded.
3	DFC and embassy unable/unwilling to assist effectively in cases of disputes at south universities. If terms of agreement are violated projects are left with no options (because prompt complete closure of project is impossible with 28 employees on contracts, PhDs still running etc)
4	Communication with DFC has generally been good
5	I am very much satisfied with the DFC administration and the submission portal.
6	Always pleasure to work with FDC
7	I was very happy with what DFC helped and supported us during the years we worked on the project of 11-P04-VIE (2012-2016). By the way, I would like to sincerely thank all of you from DFC for everything and hope to see you again in Hanoi, Vietnam.
8	The assistance provided in relation to the stay of PhDs in Denmark is just great. It saves a lot of time for the project responsables.
9	I have been very impressed with all communication and administration regarding my grant from DFC. A special thanks to Lars Arne, for rapid response and tremendous assistance whenever I had urgent questions.
10	We have in general always had a quick response to our questions. We also find that DFC in general has a good understanding of the challenges that we as project coordinators may face in relation to project implementation in the South countries. We find that it is a pity that there is little emphasis from the Danish Embassies on the research projects which makes it difficult to link our initiatives with other Danida initiatives. We have approached the Embassies in Nairobi, Kampala and Dar-es-Salaam and this has also resulted in meetings where we have briefed the staff on our activities, but to our understanding the embassies did not have sufficient resources to also follow Danida's research projects.
11	Re written communication with DFC about financial reports: We find that the tone is sometimes a bit harsh, and there is not much understanding regarding the difficulties projects may encounter working with administrations in LIC. However, we had constructive help from Bente Ilsøe to discuss problems. Re PhD study stays: we have received good help, but it is our impression that DFC is increasingly busy, yet the Re the application process: We have been very disappointed by our rejection, since we felt our rebuttal letter was not read or understood. In addition, it is "unhealthy", to say the least, that panel members have conflicts of interest with regards to 75% of the successful applicants, as was the case for Window 1. I am aware that this is not the responsibility of DFC.
12	Generally the services provided by DFC are good.
13	The administrative support was excellent. I found the time it took to get a feedback from DFC to be quick and very helpful. On matters of urgency, the replies received were timely and helpful. DFC is very efficient in administrative support.
14	Very satisfied



## Research Projects Granted in 2017

Main Applicant	Responsible Institution	Project Title	Grant	DFC project no.
<b>NORTH-DRIVEN FFU PROJECTS (Window 1)</b>				
Lasse Møller-Jensen	University of Copenhagen	Climate change resilience in urban mobility.	DKK 9,816,194	17-01-KU
Lars Hviid	University of Copenhagen	Accelerating the development of a malaria vaccine for Africa	DKK 9,998,894	17-02-KU
Dirk Lund Christensen	University Of Copenhagen	Halting the dual Tuberculosis & Diabetes Epidemic	DKK 9,993,859	17-03-KU
Peter Furu	University of Copenhagen	Environmental sustainability of tourist hotels, Zanzibar	DKK 9,989,717	17-04-KU
Peter Alexander Albrecht	Danish Institute for International Studies	Domestic Security Implications of UN Peacekeeping (D-SIP)	DKK 9,943,996	17-05-DIIS
Helle Samuelson	University of Copenhagen	Emerging Epidemics: Improving preparedness in Burkina Faso	DKK 9,997,249	17-06-KU
Lotte Meinert	Aarhus University	Imagining Gender Futures in Uganda (IMAGENU)	DKK 9,997,626	17-07-AU
Claire Methven O'Brien	Danish Institute for Human Rights	Realising the SDGs: The role of responsible business	< DKK 9,397,193	17-08-DIHR
<b>NORTH-DRIVEN FFU PROJECTS (Window 2)</b>				
Alfredo Peña	Technical University of Denmark	Multi-scale and model-chain Evaluation of Wind Atlases	DKK 4,980,817	17-M01-DTU
Jens Modvig	DIGNITY - Danish Institute Against Torture	Mental health in post-conflict Colombia - ways ahead	DKK 5,000,000	17-M02-DIG
Torkel Gissel Nielsen	Technical University of Denmark	Research-based management of Gulf of Guinea	DKK 4,999,906	17-M03-DTU
Ivan Nygaard	Technical University of Denmark	Tendering sustainable transitions (TENTRANS)	DKK 5,000,000	17-M04-DTU
Maj Munch Andersen	Technical University of Denmark	Green & circular innovation for Kenyan companies - GECKO	< DKK 4,999,476	17-M05-DTU
Anders Dalsgaard	University of Copenhagen	Health and Antibiotics in Vietnamese Pig Production	DKK 4,999,418	17-M06-KU



Niels Fold	University of Copenhagen	Socio-economic benefits of ecological infrastructure	DKK 4,982,174	17-M07-KU
Simon Stisen	Geological Survey of Denmark and Greenland (GEUS)	Managed Aquifer Recharge in the North China Plains	DKK 4,998,240	17-M08-GEU
Tine Gammeltoft	University of Copenhagen	Living Together with Chronic Disease	DKK 4,999,539	17-M09-KU
Karsten Høgh Jensen	University of Copenhagen	Improving Sustainable Groundwater Use in South Africa	DKK 4,999,122	17-M10-KU
Peter Skov	Technical University of Denmark	Sustainable value-chains: Aquaponics in Colombia	DKK 4,997,859	17-M11-DTU
<b>MOBILITY GRANT</b>				
Dirk Lund Christensen	University of Copenhagen	Mobility Grant Project of Ms Alejandra De Jesús Cantoral-Preciado	DKK 202,907	17-MG01-KU

Responsible Institution	Danish Partners	Grant	DFC project no.
<b>BUILDING STRONGER UNIVERSITIES III</b>			
Gulu University, Uganda	Aalborg University (lead) University of Southern Denmark, Roskilde University, CG Consult.	DKK 10,000,000	BSU3-GU
Kilimanjaro Christian Medical University College, Tanzania	University of Copenhagen (lead) University of Southern Denmark, Danish Technical University, Odense University Hospital.	DKK 13,000,000	BSU3-KCMUC
Kwame Nkrumah University of Science and Technology (KNUST), Ghana	Aarhus University (lead) Aalborg University, CG Consult.	DKK 13,000,000	BSU3-KNUST
Sokoine University of Agriculture, Tanzania	University of Copenhagen (lead) Danish Technical University, Aalborg University, CG Consult.	DKK 13,000,000	BSU3-SUA
State University of Zanzibar, Tanzania	University of Copenhagen (lead) Aarhus University	DKK 13,000,000	BSU3-SUZA
University of Ghana, Ghana	Aarhus University (lead) University of Copenhagen, CG Consult.	DKK 13,000,000	BSU3-UG
	<b>Total</b>	<b>DKK 75,000,000</b>	



## Research Projects Granted in 2018

Main Applicant	Responsible Institution	Project Title	Grant	DFC project no.
<b>FFU PROJECTS (Window 1)</b>				
Iben Nathan	University of Copenhagen	Rights and Resilience in Kenya (RARE)	DKK 9,999,791	18-01-KU
Peter Sanful	University of Energy and Natural Resources, Ghana	Building resilience of Lake Bosumtwi to Climate Change	DKK 9,959,973	18-02-GHA
Faith Philemon Mabiki	Sokoine University of Agriculture, Tanzania	Green Resource Innovations for Livelihood Improvement	DKK 9,989,850	18-03-TAN



## Competence and Capacity Development

### Categories of CD Activities – description and 2017 results

#### Tailored Courses (central grant)

DFC offers 1-12 week courses on various themes. All address particular needs and are designed in dialogue with Danish embassies, educational institutions, and authorities. Most courses target partners of the Strategic Sector Cooperation Facility (SSCF).

#### Results

In late 2016, DFC's support to continued education was linked with SSCF by the MFA. The new DFC Scholarship Programme was born – building on DFC's many years of providing learning opportunities for Danish supported partners.

DFC took several steps in 2017 to ensure the Programme is relevant, needs based and complementary to the wider SSCF.

Meetings were held with all Sector Counsellors of the 28 SSC projects across 14 partner countries to gauge capacity-building needs of partners, the context in which they operate, and opportunities that would have the highest priority under the DFC Scholarship Programme.

A meeting was held with Universities of Denmark (DKUNI) to discuss their potential involvement to support the Programme and how best to engage universities to match university studies with identified needs. An initial information meeting was held with DKUNI and universities to introduce the new Programme and discuss matches with their studies and courses, as well as their interest and willingness to tailor courses for the Programme. The information meeting and multiple follow up meetings have shown a great interest by the bulk of universities to engage with the Programme, including in terms of tailored options.

In October, DFC established a Reference Group composed of DFC, the MFA Evaluation Department, the MFA Secretariat for the SSCF, eight Sector Counsellors, and four focal points from Danish partner authorities. The first meeting of the Reference Group focused on a review of the draft new Guidelines for the DFC Scholarship Programme, as well as reflections on the first year of implementation. The feedback from MFA, Sector Counsellors and Danish partner authorities was that the Programme is relevant, well designed and well managed.

DFC continued to reach out to Danish partner authorities and has in 2017 held meetings with the Danish Business Authority (Erhvervsstyrelsen), the Danish Environmental Protection Agency (Miljøstyrelsen), the Danish Veterinary and Food Administration (Fødevarestyrelsen), the Danish Ministry of Health (Sundheds- og Ældreministeriet), the Danish Ministry of Higher Education and Science (Uddannelses- og Forskningsministeriet), and the Danish Ministry of Education (Undervisningsministeriet).

As a result of the intensive dialogue with Sector Counsellors, Danish universities and Danish partner authorities, 10 new courses were agreed and developed in 2017, including:

- 1 course in the Health thematic area on Cardio Metabolic Diseases at University of Copenhagen.
- 6 courses in the Food Safety thematic area on One Health, Safe Pig Production, Risk Communication in Food Safety, Value Chains in Food Safety and Microbial Food Quality and Safety at University of Copenhagen, and Food Safety specialization at Technical University of Denmark.



- 3 courses in the Environment thematic area on Air Pollution Modelling at Aarhus University, Green and Circular Economy, and Strategizing for Green and Circular Economy leadership course at Technical University of Denmark. In addition, two other courses were agreed and in the pipeline under this thematic area at the end of 2017, one on Environmental Governance at Roskilde University, and one on Water Sector Governance and Operations, which will be developed and implemented jointly between Technical University of Denmark and University of Copenhagen, likely with input from both University of Southern Denmark and Aarhus University.

An additional course under the Labour Market thematic area was agreed on Work Environment in collaboration with Aalborg University.

Of the 10 new courses, 9 have been confirmed to be repeated in 2018 based on the very positive review and feedback from Sector Counsellors, participants and the host university. The second round of the 10th course is still being discussed with the Sector Counsellors.

DFC redesigned three of its ongoing generic cross-thematic courses: Financial Management & Good Governance, Green Growth, Climate Change & Environmental Sustainability, and Entrepreneurship, Innovation & Value Chain. Half of the seats are now reserved for SSC project partners and the other half reserved for partners in Danida priority countries. A considerable number of applications were received from SSC projects for the three courses and the interest from Danida priority countries also remains high. Based on the success of the first round of courses, they will be offered again in 2018, and two additional generic courses will be added. The themes for these have yet to be confirmed but are likely to focus on the role of interest and civil society organizations and the private sector.

126 staff members from partner institutions under the SSCF from 7 countries came to Denmark in 2017 on a scholarship, and 118 additional scholarships were granted in 2017 for 2018 courses and studies.

In 2017, DFC also continued to offer a number of interdisciplinary courses to Danida priority countries in Denmark or in priority countries. A total of 19 such courses were offered in 2017. These courses are not planned to be continued beyond 2017, however two will still be offered in and for French speaking Danida priority countries in 2018. The courses are confirmed to be Public Finance Management and Budget Reform (Gestion des finances publiques et reforme budget programme) and Results Based Management (Gestion axée sur les résultats).

352 staff of partners with Danida funding in 31 countries joined DFC's interdisciplinary courses.

DFC continued to expand its eLearning portfolio, adding Results Based Management and Action Planning during 2017.

The DFC Annual Mapping Survey for the Scholarship Programme was launched for the first time in October, and Sector Counsellors were asked to provide input on the training needs of partners in 2018 and beyond. Proposals for an additional 38 proposed course/training themes resulted from the mapping.

Input from the survey resulted in individual calls for 7 of the thematic areas under the SSCF. The calls were sent to 15 Danish universities and university colleges in December, asking them to provide input on their existing offers and expertise to match the needs. The deadline for submissions under the call is February 2, 2018.



### **Existing studies (central grant)**

DFC offers scholarships for existing degree studies or summer courses at Danish universities or university colleges for partners under the SSCF.

#### **Results**

Scholarships were provided for 13 candidates participating in 3 different summer courses at Copenhagen University in 2017.

The summer course modality has proven popular. DFC has therefore expanded its collaboration with University of Copenhagen and engaged in collaboration with Aarhus University. In total, DFC has negotiated 130 tentatively reserved seats across 21 summer courses at the two universities in 2018, which Sector Counsellors can apply for scholarships for on behalf of their partners. The invitations to nominate candidates for scholarships for the 2018 summer courses were sent out in December 2017.

Seven scholarships were granted for 2 year master degrees, 6 at Aalborg University and 1 at Technical University of Denmark. Two of these were granted to SSC partners from China, who unfortunately were not admitted to the university based on their applications. Four were granted to SSC partners from Bangladesh, all of whom were admitted and will begin their studies on 1 February. One was granted to a partner from Colombia, who will be submitting his application to Technical University of Denmark in early 2018.

### **Tailor-made activities / support to capacity development (Danida programme grants)**

DFC supports Danish embassies and programmes in assessing capacity needs, formulating relevant initiatives and procuring skilled practitioners. The initiatives, financed by the programmes, may be a course, a study tour or mentorships.

#### **Results**

DFC was requested by the Danish Embassy in Nepal and UNNATI to support tailor-made activities in Denmark and Kenya on value chains and rural infrastructure. A successful tailor-made study tour on value chains and rural infrastructure was conducted in September 2017. A further two courses were planned in Kenya were cancelled due to issues arising from elections in both countries.

DFC responded to a request from the Danish Embassy in Ghana for assistance to the Judicial Training Institute in to develop modules/courses, train their trainers, and pilot courses on gender and gender based violence for judges, magistrates, intermediaries, court and judicial services staff. These activities form part of Denmark's support to Human Rights, Good Governance and Access to Justice and are expected to take place during the first and second quarter of 2018

The Danish Embassy in Ethiopia requested DFC to organize a Green Growth learning programme for its Ethiopian green growth partner. The process was initiated in 2017 and will be concluded during the first quarter of 2018. The learning programme comprises eLearning, a course in Kenya and follow-up on action plans developed during the course.

DFC was requested to assist the Danish Embassy in Ethiopia to arrange market access training in Ethiopia followed by a trade mission to Denmark for a group of female-driven businesses organized in CAWEE. A request for proposals has been drafted and awaits approval. The activities are expected to take place during the first and second quarter of 2018.

The Danish Embassy in Kenya made a request for a series of tailor-made executive green growth workshops for board members from Kenyan partners in the Green Growth and Employment Programme. In the end, however, the Embassy decided to shelve this activity for the time being.





DFC conducted a tailored workshop at Agribusiness Initiative (aBi) in Uganda on value chains and the greening aBi. This was co-funded by DFC as a continuation of a previous green growth learning programme, which incorporated self-organized learning.

As a follow-up on the Training of Trainers-session in October 2016 in Burkina Faso for the Programme de Croissance Economique dans le Secteur Agricole (PCESA) training sessions/workshops were conducted in five regions (Est, Centre-Est, Sahel, Nord, Centre-Ouest) in Burkina Faso for a total of 109 persons.

DFC received a request for two tailor-made courses from the Danish Embassy in Burkina Faso to be held in Ouagadougou; one course on Public-Private-Partnership and one course on Green Growth. Subsequently, the Embassy decided to conduct only one of the courses due to a lack of funding. The other course was postponed. The Embassy has yet to confirm, which of the courses will be held initially.

DFC was asked by the Embassies in Burkina Faso and in Mali to conduct two tailor-made courses in 2018. The first course with the working title 'La démarche qualité dans la gestion des travaux et les normes ISO' is scheduled for June or July in either Mali or Burkina Faso. The second course on Entrepreneurship (Bâtir des Entreprises Agri, Performantes en Afrique Aujourd'hui) will take place in Burkina Faso in September.

On behalf of the Danish Embassy in Ghana DFC arranged an internship for a PhD student at the Danish National Museum. A first internship period took place 27 February - 31 May. A second internship period for the same PhD student was arranged at the Museum with funding from the Ministry of Culture (Agency for Culture and Palaces) and the Danish Embassy starting 21 November and ending 9 February, 2018.

## **BSU Master Programme**

In 2013, MFA initiated a two-year Master scholarship programme as a supplement to the existing fellowship programme. The aim was to provide talented students from South partner universities with the opportunity to obtain a master's degree from a Danish university in order to contribute to the development of their countries. The programme is part of Danida's overall BSU programme, which supports partnerships between research/higher education institutions in developing countries and universities in Denmark.

A second phase of the programme funded by DKK 20 million commenced mid-2015 and was finalised mid-2017.

### **Results**

In total 75 (from 2013 to 2017, including both phases) talented students from universities in Tanzania, Uganda, Ghana and Nepal, completed their master studies in Denmark. The majority of them with excellent results.

The number of applicants far exceeded the number of BSU/Danida scholarships, as there were more than 300 applicants to the 38 scholarships awarded in the second intake in 2015. Half of the awarded scholarship holders came from Ghana, and 45 % of the scholarships holders were women.

It is still too early to measure the impact of the programme and future survey may provide a more accurate picture of how and whether the goals have been achieved.

So far, the end of study survey among other things shows the following results:

1. About 70 % of the BSU graduates returned home immediately after their studies and many resumed their former jobs or found new jobs within their field of study.





2. About 30 % had no job to return to (most of these students were from Ghana). As a result, they applied for jobs, PhDs or master studies in Denmark or in other countries such as Sweden, Finland, Turkey, USA and Australia, and many of them have been successful.
3. Most of the graduates found it difficult to make contact with Danish companies and organisations, either because internships were not part of their study programme, or simply because it turned out to be difficult for the students to find internship positions.

No further phases of the programme are currently planned, even though the tendency among like-minded donors is to increase their number of scholarships to young talents. This together with an increased focus on job creation and how to foster entrepreneurship and innovation in the South as part of, or as a supplement to, the studies/courses.

### **Administrative agreements**

DFC administers study stays for students at the research institutions in Denmark and other students in Denmark financed by Danida's development research grants. The research programmes/ institutions are invoiced/debited fixed list prices for accommodation and allowances, and the factual cost of the air tickets.

#### **Results**

In total 106 PhD students financed by the research projects were in Denmark on stays of varying duration. Out of these 96 students were attached to FFU projects, two PhD students to BSU1, and eight PhD students to BSU2.

In addition DFC administered the stay of one PhD student from Vietnam and one PhD student from Indonesia (both funded by Danida projects).

### **Commercial services**

DFC carries out limited commercial services (i.e. none-Danida financed) for the sake of capacity utilization.

#### **Results**

33 researchers' stays in Denmark were administered by DFC.

Lease of rooms at the DFC hostel for 48 persons adding up to a total 791 nights.



## Targets, Indicators, and Results for Competence and Capacity Development Activities

As part of the Danish development agenda and in support of Danish development initiatives in partner countries, the DFC's Competence and Capacity Development Programme / Danida Fellowship Programme contribute to:

- The development of effective, accountable and transparent institutions, in line with SDG16
- Effective and targeted capacity development in developing, transition and growth countries, and the exchange of knowledge and expertise among countries, in line with SDG17
- An improved environment for business development, investments and growth in transition and growth countries, in line with SDG8.

DFC's contributions to SDG 8, SDG16 and SDG17 are reinforced by DFC's support to the promotion and provision of lifelong learning opportunities, in line with SDG4.

Central Grant – Goals	Indicators	Baseline	Targets	Results
<i>PwD and Danida Programme partners have access to and utilize relevant and high-quality DFC supported opportunities for <b>continued education and learning</b> for their staff.</i>	Number of countries granted scholarships under the DFC Scholarship Programme under PwD.	No baseline since this is an entirely new activity in the DFC work portfolio as from 2017. Baseline will be agreed based on experience from 2017.	Eight countries granted scholarships	A total of 10 countries were granted scholarships in 2017.
	Number of projects granted scholarships under the DFC Scholarship Programme under PwD.	No baseline since this is an entirely new activity in the DFC work portfolio as from 2017. Baseline will be agreed based on experience from 2017.	Ten projects granted scholarships	A total of 16 projects were granted scholarships in 2017.
	% utilization rate (average participant numbers) for courses under DFC's regular course portfolio	2014: 96% 2015: 91% 2016: 98%	Utilization rate for courses under DFCs regular course portfolio remain above 90%	The utilization rate of the regular courses was 98 % in 2017.



<p><i>PwD and Danida Programme partners have access to and utilize relevant and high-quality DFC supported opportunities for <b>organizational capacity development</b>.</i></p>	<p>Number of SSC projects to whom DFC provides support to wider tailored competency and capacity development initiatives.</p>	<p>No baseline since this is an entirely new activity in the DFC work portfolio as from 2017. Baseline will be agreed based on experience from 2017.</p>	<p>Two SSC projects supported</p>	<p>No SSC projects requested support to competence and capacity development beyond the opportunities under the Scholarship Programme in 2017.</p>
	<p>Number of Danida Programmes to whom DFC provide support to wider tailored competency and capacity development initiatives.</p>	<p>2016: DFC provided support to eight Danida Programmes</p>	<p>Six Danida Programmes supported</p>	<p>A total of 10 initiatives supported across 7 Danida Programmes supported in 2017.</p>
	<p>Total financial volume of initiatives managed by DFC.</p>	<p>2016: DFC managed initiatives of a total volume of DKK 3.9 million</p>	<p>DFC managed initiatives of a total volume of DKK 3 million</p>	<p>DFC managed initiatives to a value of DKK 1.02 million.</p>
<p><i>PwD and Danida Programme partners have access to and utilize quality DFC <b>advice and counselling</b> on capacity development.</i></p>	<p>Number of SSC projects that have utilized DFC expertise in undertaking capacity development needs assessments or in assessing the results of capacity development initiatives.</p>	<p>No baseline since this is an entirely new activity in the DFC work portfolio as from 2017. Baseline will be agreed based on experience from 2017.</p>	<p>Ten SSC projects utilize DFC expertise in identifying needs or in assessing results</p>	<p>A total of 20 SSC projects utilized DFC's expertise in assessing competence and capacity development needs related to the identification and development of opportunities for continued education and learning.</p>
	<p>Number of Danida Programmes that have utilized DFC expertise in identifying continued learning and CD needs or in assessing the results of capacity development initiatives.</p>	<p>2016: One Danida Programme utilized DFC expertise in identifying needs or in assessing results.</p>	<p>Two Danida Programmes utilize DFC expertise in identifying needs or in assessing results</p>	<p>No Danida programmes specifically utilized DFC's expertise in identifying continued learning and capacity development needs or in assessing the results of capacity development initiatives.</p> <p>Capacity needs were discussed as part of the formulation of initiatives for the 10 Danida programmes DFC supported in 2017.</p>



<b>BSU Master Programme – Goals</b>	<b>Indicators</b>	<b>Baseline</b>	<b>Targets</b>	<b>Results</b>
<i>Effective implementation and administration of the BSU Master programme.</i>	Number of graduations.	2013 & 2014 admission: 100% (equals 39 students)	All but one (at a maximum) of the current BSU Master students graduated in 2017.	37 out of 38 students of the 2015 intake have successfully graduated.
	Rate of the BSU Master students' satisfaction with DFC's administration with due consideration to the response rate.	No previous survey. Verified through an End-of-Study survey among the BSU Master students.	Satisfaction rate of 85% with a response rate of minimum 50%.	Satisfaction rate of 97 % with a response rate of 79 % (30 out of 38).  <i>73.3 % ~ very satisfied 23.3 % ~ satisfied 3.3 % ~ neutral</i>



## CD Activities in Figures

COURSE CATEGORY	2013			2014			2015			2016			2017		
	Fellowship holders	Fellowship weeks	Average period of study (week/fellow)	Fellowship holders	Fellowship weeks	Average period of study (week/fellow)	Fellowship holders	Fellowship weeks	Average period of study (week/fellow)	Fellowship holders	Fellowship weeks	Average period of study (week/fellow)	Fellowship holders	Fellowship weeks	Average period of study (week/fellow)
Interdisciplinary courses	403	1049	2.6	387	1005	2.6	367	965	2.6	277	663	2.4	170	293	1.7
Private sector courses	153	399	2.6	153	399	2.6	153	399	2.6						
SSC Facility													139	960	6.9
Tailor-made courses	13	52	4.0	13	48	3.7	18	53	3.0	32	25	0.8	11	26	2.4
Study tours	36	39	1.1	7	9	1.2	24	14	0.6	24	14	0.6			
Degree studies	22	403	18.3	8	173	21.7	7	131	16.4	4	89	22.3	2	30	14.9
BSU Master studies	31	594	19.2	40	1625	40.6	71	1918	26.6	44	2129	48.4	34	943	27.7
Special courses/studies	22	30	1.4	8	17	2.2	7	16	2.2	4	4	1.0			
<b>Subtotal</b>	<b>527</b>	<b>2167</b>	<b>4.1</b>	<b>463</b>	<b>2877</b>	<b>6.2</b>	<b>494</b>	<b>3097</b>	<b>6.3</b>	<b>361</b>	<b>2910</b>	<b>8.1</b>	<b>356</b>	<b>2253</b>	<b>6.3</b>
Administrative agreements:															
FFU	105	1378	13.1	113	1213	10.7	88	1169	13.3	122	1441	11.8	96	1144	12.0
BSU	34	498	14.7	28	381	13.6	29	400	13.8	10	112	11.2	10	130	11.8
Others	3	43	14.4	2	0	0	1	6	6	20	10	0.5			
FFU members							4			2			7	2	0.3
<b>Total administered by DFC in DK</b>	<b>669</b>	<b>4086</b>	<b>6.1</b>	<b>606</b>	<b>4471</b>	<b>7.4</b>	<b>616</b>	<b>4672</b>	<b>7.6</b>	<b>513</b>	<b>4473</b>	<b>8.7</b>	<b>469</b>	<b>3529</b>	<b>11.3</b>
<i>of which transferred from previous year</i>	<i>12</i>			<i>46</i>			<i>58</i>			<i>47</i>			<i>54</i>		
Commercial services	198	763	3.9	114	420	3.7	80	285	3.6	123	341	2.8	87	344	3.9
+ outside Denmark:															
Portugal				1	26	26									
Interdiscipl. courses in dev. countries	460	754	1.6	388	680	1.8	402	665	1.7	293	593	2.0	182	346	1.9
Tailor-made courses in dev. countries	58	95	1.6	27	17	0.6	26	11	0.4	131	239	1.8			
Special courses/studies										2	2	1.0			
<b>Total administered by DFC</b>	<b>1385</b>	<b>5698</b>	<b>4.1</b>	<b>1136</b>	<b>5614</b>	<b>4.9</b>	<b>1124</b>	<b>5633</b>	<b>5.0</b>	<b>1062</b>	<b>5648</b>	<b>5.3</b>	<b>738</b>	<b>4219</b>	<b>5.7</b>



## Fellowship Holders by Country <sup>1</sup>

(excl. of administrative agreements and commercial services)

FELLOWSHIP HOLDERS IN DENMARK	2013 FELLOWSHIP HOLDERS	2014 FELLOWSHIP HOLDERS	2015 FELLOWSHIP HOLDERS	2016 FELLOWSHIP HOLDERS	2017 FELLOWSHIP HOLDERS
Afghanistan	3	2	11	18	3
Bangladesh	17	12	3	9	4
Benin		3	1		
Bhutan	42	38	2		
Bolivia	3	4	5	1	1
Botswana		1	0		
Brazil					7
Burkina Faso	17	11	10	3	2
Burundi		1	4		1
Cambodia		1	1	1	1
China	1				26
Colombia			1		13
Egypt		7	1	2	1
Ethiopia	6	8	9	23	3
Ghana	137	108	125	82	57
Guatemala			1		
India	1	2	1	1	1
Indonesia	4	32	25	14	2
Iraq	7				
Jordan				1	
Kenya	30	50	65	43	47 <sup>2</sup>
Kosovo	25				
Kyrgyz Republic	1	2	1		
Laos				1	
Lebanon	1		1		2
Liberia			5	1	1
Malawi	2		1		1
Mali		2	3		1
Mexico					27
Mozambique	9	15	19	12	16
Myanmar	4	4	1		12
Nepal	32	13	15	22	20
Nicaragua			1		
Niger	2	1	1		
Nigeria	2		1		
Pakistan	3	5	27	20	2
Palestine	5	4	13	10	14
Philippines	1	1			
Rwanda		3	7	7	2
Sierra Leone	4		6	3	4
Somalia	1	3	1	1	
Somaliland				3	
South Sudan		6	2		2
Swaziland					1

<sup>1</sup> Danida's priority countries are shaded, and countries with SSC Facility are checked

<sup>2</sup> Of which 24 were from SCC projects



Tajikistan			1		
Tanzania	40	35	59	48	22
Thailand		1			
Tyrkey					1
Uganda	78	63	56	27	17
Various industrialised countries		2	1		
Vietnam	20	11	1	2	42
Yemen	1	1			
Zambia	26	4	4	1	
Zimbabwe	2	6	5	5	
<b>TOTAL IN DENMARK</b>	<b>527</b>	<b>463</b>	<b>495</b>	<b>361</b>	<b>356</b>

<b>FELLOWSHIP HOLDERS IN DEVELOPING COUNTRIES</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Afghanistan		8	11	4	4
Bangladesh		2	1	2	
Benin	1	4	3		
Bhutan	10	8			
Bolivia			1		
Burkina Faso	57	144	99	81	42
Burundi				2	
Cambodia	1				
Chad					2
Djibouti	4				
Egypt	2	1	2		
Ethiopia	5	1	15	6	3
Ghana	145	106	99	119	23
India			1		
Indonesia		5	1	6	1
Ivory Coast	1				
Kenya	48	17	27	11	11
Lebanon				1	
Liberia	1				
Mali	34	43	36	94	40
Mozambique	15	9	13	6	5
Myanmar	28	1	2		
Nepal	21	3	7	9	3
Niger	62	27	23	30	14
Pakistan	5		3	1	
Palestine			5	2	3
Rwanda			3	4	
Sierra Leone			2	3	2
Somalia			6		
Somaliland				4	4
South Sudan	3	3			
Tanzania	7	8	43	36	7
Togo		1			
Uganda	48	23	21		14
Vietnam	1				
Yemen	1				
Zambia	17				
Zimbabwe	1	1	4	5	
<b>TOTAL IN DEV. COUNTRIES</b>	<b>518</b>	<b>415</b>	<b>428</b>	<b>426</b>	<b>178</b>



<b>TOTAL FELLOWSHIP HOLDERS</b>	<b>1198</b>	<b>1045</b>	<b>878</b>	<b>923</b>	<b>534</b>
<i>TOTAL FROM AFRICA</i>	<i>993</i>	<i>807</i>	<i>716</i>	<i>779</i>	<i>345</i>
<i>TOTAL FROM ASIA</i>	<i>161</i>	<i>209</i>	<i>156</i>	<i>133</i>	<i>140</i>
<i>TOTAL FROM CENTRAL AND SOUTH AMERICA</i>	<i>0</i>	<i>3</i>	<i>4</i>	<i>9</i>	<i>48</i>
<i>TOTAL FROM EUROPE</i>	<i>44</i>	<i>26</i>	<i>2</i>	<i>2</i>	<i>1</i>
<i>TOTAL COUNTRIES</i>	<i>36</i>	<i>40</i>	<i>37</i>	<i>37</i>	<i>36</i>
<i>TOTAL WOMEN</i>	<i>375</i> <i>31 %</i>	<i>356</i> <i>34 %</i>	<i>309</i> <i>35 %</i>	<i>313</i> <i>34 %</i>	<i>211</i> <i>40 %</i>

<b>FELLOWSHIP HOLDERS IN DENMARK UNDER ADMINISTRATIVE AGREEMENTS <sup>3</sup>:</b>	<b>2017 FELLOWSHIP HOLDERS</b>
<u>FFU- FELLOWSHIP HOLDERS</u>	
Bangladesh	7
Benin	2
Burkina Faso	4
Ethiopia	5
Ghana	15
Indonesia	1
Kenya	3
Nepal	6
Tanzania	36
Uganda	7
Vietnam	9
Zambia	1
<u>BSU-FELLOWSHIP HOLDERS</u>	
Ghana	7
Kenya	2
Uganda	1
<u>FFU ADMINISTRATION</u>	7
<b>TOTAL UNDER ADMINISTRATIVE AGREEMENTS</b>	<b>113</b>
<b>TOTAL WOMEN</b>	<b>38</b>

FFU- Consultative Research Committee for Development Research  
BSU – Building Stronger Universities

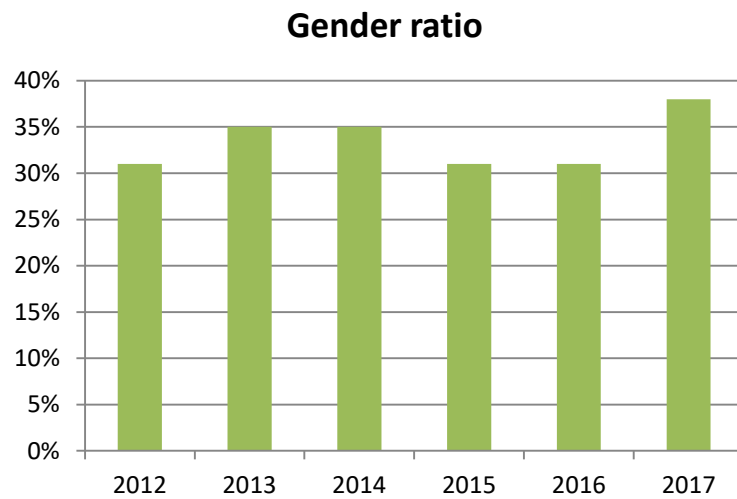
<sup>3</sup> DFC administers study stays for students at research institutions in Denmark and other students in Denmark financed by Danida's development research grants.



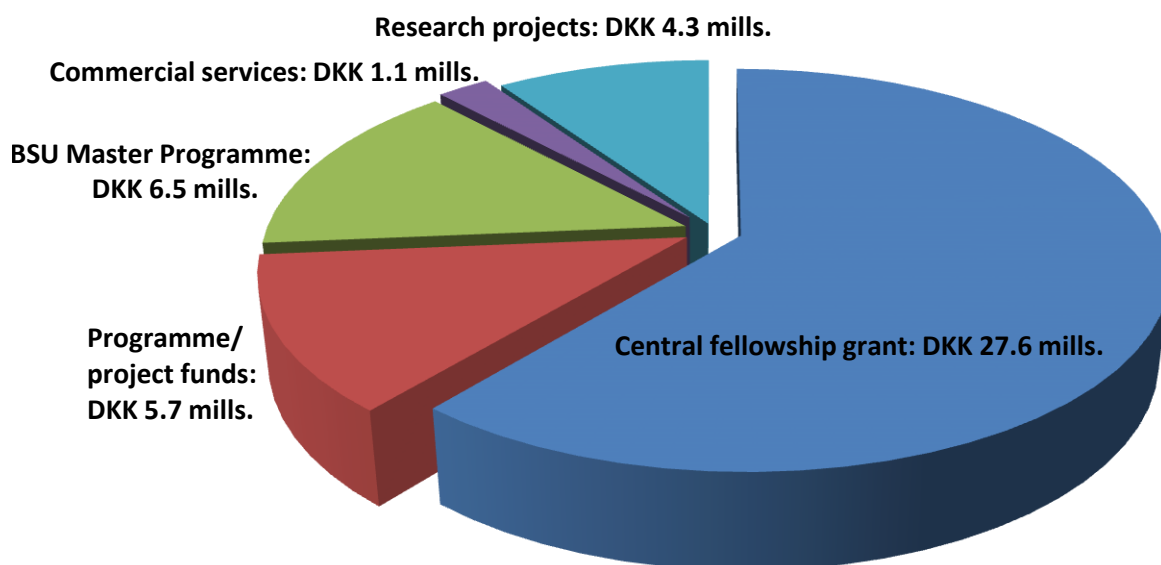


## Gender

The female share of fellows in Denmark, including the researchers, is at the highest level ever – **38%**.



## Source of Fellowship Funding





## Learning Programmes Implemented in 2017

Title	Country	Course Provider	Participants' countries	Weeks	Participants		Total	Female
					priority countries	SCC countries		
A Human Rights Based Approach to Development Programme	Denmark	Nordic Consulting Group	Burundi, Ghana, Kenya, Liberia, Myanmar, Nepal, Palestine, Tanzania	2	18	0	18	9
Air pollution modelling (tailored)	Denmark	AU Department of Environmental Science	China	12	0	10	10	4
Cardio-metabolic diseases (tailored)	Denmark	KU Copenhagen School of Global Health	Brazil, Mexico, Vietnam	5	0	16	16	8
Conflict Transformation	Denmark	Ideas2Action	Egypt, Ghana, Kenya, Mali, Myanmar, Pakistan, Swaziland, Tanzania, Uganda	2	21	0	21	9
Gestion axée sur les résultats	Burkina Faso	Associés en Management Public et Développement	Burkina Faso, Chad, Mali, Niger	2	21	0	21	6
Gestion des finances publ. et reforme budget programme	Burkina Faso	Associés en Management Public et Développement	Burkina Faso, Mali, Niger	2	20	0	20	6
Getting Gov't Right: RBA, Gov't Integrity and Anti-Corruption	Uganda	International Law Institute - African Centre for Legal Excellence	Afghanistan, Ghana, Nepal, Palestine, Sierra Leone, Somaliland, Uganda	2	23	0	23	11
Global Health Challenges	Denmark	KU Copenhagen School of Global Health	Brazil, Mexico, Vietnam	2	0	7	7	3
Green and Circular Economy	Denmark	DTU Management Engineering	Kenya, Vietnam, Turkey	7	0	18	18	4
Green Growth, Climate Change and Environmental Sustainability	Denmark	NIRAS	Bangladesh, Bolivia, Ethiopia, Ghana, Kenya, Mozambique, Tanzania, Uganda	2	22	0	22	9
Greening the Growth (2016 funds)	Uganda	NIRAS	Afghanistan, Ethiopia, Indonesia, Kenya, Tanzania, Uganda	2	18	0	18	3
Impulser la Croissance Verte en Afrique	Burkina Faso	2iE	Burkina Faso, Mali, Niger	2	23	0	23	6
Internship	Denmark	National Museum of Denmark	Ghana	14+6	1	0	1	0
L'Approche Basée sur les Droits de l'Homme	Denmark	Danish Institute for Human Rights	Burkina Faso, Mali, Niger	2	16	0	16	4
Leadership and Change in Public Sector Organizations	Denmark	MANNAZ	Bangladesh, Burkina Faso, Ghana, Kenya, Mozambique, Nepal, Palestine	2	19	0	19	6
Microbial food quality and safety (tailored)	Denmark	KU-LIFE Department of Veterinary Disease Biology	China, Colombia, Kenya, Mexico, Vietnam	3	0	21	21	12
Monitoring, Evaluation & Learning for Development Results	Uganda	Uganda Management Institute (UMI)	Ethiopia, Ghana, Kenya, Mozambique, Nepal, Niger, Tanzania, Uganda	2	20	0	20	10
Nordic Health Systems	Denmark	KU Faculty of Health Sciences, Panum Institute	Brazil, Mexico	2	0	3	3	1
Nutrition in Global Health	Denmark	KU-LIFE Department of Exercise and Sport Sciences	Brazil	2	0	1	1	1
One Health	Denmark	KU-LIFE Department of Veterinary Disease Biology	China, Colombia, Kenya, Mexico, Vietnam	13	0	22	22	9
Promouvoir l'intégrité et l'anti-corruption	Burkina Faso	Associés en Management Public et Développement	Burkina Faso, Mali, Niger	2	19	0	19	5
Public Financial Management/Good Governance	Denmark	MANNAZ	Afghanistan, Ghana, Kenya, Mozambique, Nepal, Pakistan, Palestine, Tanzania, Uganda	2	23	0	23	12



Public-Private Partnership	Denmark	COWI A/S	Cambodia, Ghana, Kenya, Mozambique, Palestine, Tanzania, Uganda	2	23	0	23	3
Results-Based Management	Denmark	COWI A/S	Afghanistan, Ethiopia, Ghana, Kenya, Mozambique, Myanmar, Nepal, Palestine, Sierra Leone, Tanzania, Uganda	2	23	0	23	10
Risk communication applied to Food Safety (tailored)	Denmark	KU-LIFE Department of Food and Resource Economics	Colombia, Kenya, Mexico, Vietnam	3	0	21	21	10
Rural Infrastructure and Value Chain Development (tailored)	Denmark	Networking Consultants	Nepal	1	10	0	10	0
Safe pig production (tailored)	Denmark	KU-LIFE Department of Veterinary Disease Biology	China, Colombia, Mexico, Vietnam	12	0	20	20	4
Strengthening the Capacity of Civil Society Organizations	Denmark	INKA Consult Aps	Afghanistan, Bangladesh, Ghana, India, Indonesia, Kenya, Lebanon, Malawi, Myanmar, Rwanda, Sierra Leone, south Sudan, Uganda	2	21	0	21	11
Women in Management	Ghana	Ghana Institute of Management and Public Administration (GIMPA)	Burkina Faso, Ghana, Kenya, Mozambique, Sierra Leone, Tanzania, Uganda	2	22	0	22	20
<b>Total 33 courses (hereof 1 course financed by the 2016 grant and 2 courses by Danida programme funds)</b>					<b>363</b>	<b>139</b>	<b>502</b>	<b>196</b>



## Learning Programmes Plan 2018 (not comprehensive)

Title	Country	Course Provider/University	Weeks	Planned participants		
				priority countries	SCC countries	Total
Cardio-Metabolic Diseases - Leadership Course	Denmark	KU Copenhagen School of Global Health	1	0	20	20
Cardio-metabolic diseases (tailored)	Denmark	KU Copenhagen School of Global Health	3	0	20	20
Disaster Risk Reduction (2017 funds)	Denmark	NIRAS	2	15	0	15
Entrepreneurship, Innovation and Value Chains	Denmark	SEGES	2	10	10	20
Entrepreneurship, Innovation and Value Chains (2017 funds)	Denmark	SEGES	2	6	15	21
Environmental Governance	Denmark	University of Roskilde	4	0	20	20
Food Safety specialization	Denmark	DTU National Food Institute	9	0	22	22
Gestion axée sur les résultats	Burkina Faso	Associés en Management Public et Développement	2	20	0	20
Gestion des finances publiques et reforme budget programme	Burkina Faso	Associés en Management Public et Développement	2	20	0	20
Green and Circular Economy	Denmark	DTU Management Engineering	7	0	22	22
Green Growth, Climate Change & Environmental Sustainability (tailored for Ethiopia, 2017 programme funds)	Denmark	NIRAS - Aarhus	1	17	0	17
Green Growth, Climate Change and Environmental Sustainability	Denmark	NIRAS	2	10	10	20
Green Growth, Climate Change and Environmental Sustainability (2017 funds)	Denmark	NIRAS	2	7	13	20
Master Degree in Food Technology	Denmark	DTU	2 years	0	1	1
Master Degree in Risk and Safety Management	Denmark	Aalborg University (Esbjerg)	2 years	0	4	4
Microbial food quality and safety (tailored)	Denmark	KU-LIFE Department of Veterinary Disease Biology	4	0	25	25
One Health Specialization	Denmark	KU-LIFE Department of Veterinary Disease Biology	13	0	12	12
Public Financial Management/Good Governance	Denmark	Tana Copenhagen	2	11	11	22
Public Financial Management/Good Governance	Denmark	Tana Copenhagen	2	11	11	22
Public Financial Management/Good Governance (2017 funds)	Denmark	MANNAZ	2	9	9	18
Risk communication applied to Food Safety (tailored)	Denmark	KU-LIFE Department of Food and Resource Economics	3	0	22	22
Safe pig production (tailored)	Denmark	KU-LIFE Department of Veterinary Disease Biology	12	0	22	22
Short course	Denmark	Unknown	2	10	10	20
Strategizing for Green and Circular Economy - Leadership Course	Denmark	DTU	1½	0	16	16
Strategizing for Green and Circular Economy - Leadership Course	Denmark	DTU Management Engineering	1½	0	15	15
Summer courses (estimated participation in 5 courses)	Denmark	Unknown	2	0	75	75
Value chains in Food Safety	Denmark	KU-LIFE Department of Food and Resource Economics	3	0	22	22
VIP Health Delegation (tailored for Mozambique)	Denmark	Danish Ministry of Foreign Affairs	1	8	0	8
Water Sector Governance - the Danish model (tbc)	Denmark	Unknown	6	0	20	20
Work Environment (tbc)	Denmark	Unknown	6	0	20	20
<b>28 courses and 5 Master studies financed by the central grant + 1 study tour financed by Danida programme funds (not comprehensive)</b>				<b>154</b>	<b>447</b>	<b>601</b>



## Danida Alumni Network

### Targets, Indicators, and Results for the Danida Alumni Network

Danida Alumni Network – Goals	Indicators	Baseline	Targets	Results
<i>Strengthening the networks among Danida fellows (current and previous), and enhance the network between Danida fellows and Danish companies, educational and research institutions, authorities, NGOs and foundations.</i>	Number of Danida Alumni Network members	End of 2016: 1100 members	3000 Danida Alumni Network members by end of 2017.	2055 Danida alumni Network members by end of 2017.  It has proved difficult and time consuming to find the alumni before year 2000, as many of them do not have e-mail addresses.
	Number of members on social media platforms	End of 2016: 400 members have joined the Alumni Facebook group. The LinkedIn group was not established until 2017.	A minimum of 1/3 of alumni have joined our alumni groups on social media.	At least 40 % have joined the alumni groups on social media (821 Facebook members and 188 LinkedIn members).
	Number of enterprises-members.	2017, as the facility was not developed until March 2017.	20 enterprises-members by the end of 2017.	11 enterprises-members by the end of 2017.  It has proved time consuming to contact and engager the enterprise-members, but more are in the pipeline in 2018.
	Number of educational and research institution members.	2017, as the facility was not developed until March 2017.	15 educational and research institutions-members by the end of 2017.	24 educational and research intuitions-members by the end of 2017.
	Number of local Alumni networks established with the assistance of DFC	2016: Ghana and Vietnam Alumni networks established.	Assistance to establishment of two local Alumni networks.	Uganda and Kenya Alumni Networks established (although the launch of the Kenya network is official only taking place in the beginning of 2018).



	Number of press coverages of the Danida Alumni Network.	2017	Danida Alumni Network is mentioned in at least 10 articles/broadcasts in Danish or int. media.	<i>Included under Communication, see below</i>
	Amount of co-funding from other sources.	2017	Minimum of DKK 200,000.	The Danish Embassies in both Ghana and Uganda funded the first alumni events in both countries (amount unknown).  Although a lot of efforts have been put into foundation applications, none of them have been successful in 2017.

## Communication

### Targets, Indicators, and Results for the DFC Communication

DFC General Communication - Goals	Indicators	Baseline	Targets	Results
<i>Create awareness of DFC activities and the 'good stories' by effective communication, and improved visibility among stakeholders and the wider public.</i>	Followers	2017	DFC is present at the digital platforms used by the relevant stakeholders verified by 700 'followers' at Facebook, and 2500 at LinkedIn by end of December 2017.	Facebook: 461 LinkedIn: 1404 Twitter 53
	Click rate	Average of 2016: 14.6%.	DFC quarterly Newsletter is reaching the relevant stakeholders verified by 'click rate' of 20%.	Click rate average: 11.5 % Opening rate average: 36%
	Number of press coverages of DFC.	n/a	DFC services are mentioned in at least 20 articles/ broadcasts in Danish or international media.	DFC was mentioned in 18 articles or broadcasts in Danish/ International media.



		n/a	All information materials (Newsletters, Brochures, Fellowship Post, DFC Guide etc.) are continuously updated and made in up-to-date designs.	Digital material:  Updated LinkedIn profile - bi-weekly updates  New Facebook page launched in June - bi-weekly updates  New Twitter account launched in Aug - regular updates  New newsletter template in mailchimp launched in June - 4 annual editions  Regular info graphics:  Video – meet the Danida fellows  Printed PR material: - A 25 year anniversary leaflet that gave an overview of DFC’s history and major achievements. - A 2018 calendar celebrating Danida Alumni Network as the living proof of Danida Fellowship Centre’s results.  Additional PR material: Pull-ups representing DFC and its core activities.
		n/a	All digital portals/websites are well functioning and technically updated.	The DFC website was updated on a regular basis. In addition, features at the front page like the slider and the news section were restructured.  In addition to create a better overview, it accommodated DFC’s new use of SOME platforms to connect directly with interest groups.



	% of initiatives under DFC's Support to Continued Education and Learning <sup>4</sup> , where stories and results have been communicated through DFC and other communication channels.	TBC in 2017	Stories and results from 25% of initiatives have been communicated	<i>See above: Number of press coverages of DFC.</i>
	A number of good stories from research projects published on public media.	Since 2016 research projects have been requested to report good stories from the projects as part of the midterm and final reporting, but the stories have not been further developed, nor published.	Good stories from FFU and BSU projects published on DFC website/Newsletter/Alumni Portal and sent to relevant embassies for their respective websites and/or other public media.	<i>See above: Number of press coverages of DFC.</i>
	The Danida Research Portal is further developed and promoted.	The Danida Research Portal is uninspiring and not sufficiently known/used.	Danida Research Portal further developed and kept updated with project information.	The Danida Research Portal has been continuously updated, while concurrently DFC has engaged an external consultant to upgrade/redesign the research portal. The redesign will be complete early 2018.

<sup>4</sup> Goal 1: SSC and Danida Programme partners have access to and utilize relevant and high-quality DFC supported opportunities for **continued education and learning** for their staff.





## Organisation

### Targets, Indicators, and Results for DFC's Core Administration

DFC Core Administration – Goals	Indicators	Baseline	Targets	Results
<i>DFC will ensure effective administration by generally focusing on effectiveness/ productivity improvements.</i>	The total core administration expenses (deducted any expenses relating to activity increases) as per annual audited accounts.	2014: DKK 5,345,387 2015: DKK 4,788,492 2016: DKK 4,963,963	The core activities expenses in 2017 will remain at the same level as the average of the three previous years.	DKK 4,453,343
	Long term consistency between activity level and core administration gauged by the ratio core administration expenses/ total expenses, though with due respect to the nature and make-up of the activities.	2014: 0.080 2015: 0.071 2016: 0.090	The ratio is maximum 0.09.	The ratio was 0.088 in 2017.
	Total funds disbursed to the research projects compared with amount of funds received from EVAL.	n/a	DFC will disburse funds to research activities within 10% of the level of agreed aggregated expenditure.	Received for EVAL for further disbursement to research projects = DKK 134.84 million.  Amount disbursed to research projects = DKK 136.21 million, equivalent to 1.0 % above received amount.
	Total expenses as per annual audited accounts in percentage of amount available (= the annual grant + C/F from the previous year).	n/a	DFC and will use/commit the central fellowship grant within a 3% deviation.	The central grant has been used within a deviation of 0.2 %.



	Audit report	n/a	DFC's annual financial accounts are given an unqualified endorsement by DFC's external auditor.	Audited Accounts signed by chartered accountants Beierholm on March 12, 2018
<i>DFC has established a more sustainable funding base for its CD portfolio</i>	Scope of funding/revenue mobilized beyond the central fellowship grant (FL § 06.38.02.20) for the CD portfolio (annual figure).	2016: DKK 4.3 million mobilized beyond the central fellowship grant.	DKK 3.2 million mobilized beyond the central fellowship grant	DKK 2.29 million has been received in revenue from Danida programmes and other sources.
	% share of total funding/revenue for the CD portfolio derived from funding/ revenue from sources other than the central fellowship grant (FL § 06.38.02.20).	2016: Share of funding/ revenue from sources other than the central fellowship grant constituted 12 % of the total.	Annual share of funding/revenue from sources other than the central fellowship grant constitute 10%.	The above amount corresponds to 6.5 %.
<i>DFC will ensure that the advantages of possible synergies between the DFC core activities are realized.</i>	Number of programme initiatives undertaken as collaboration between two or all of the CD-, the research administration-, and the Alumni-teams.	2016: NIL	Two joint programme initiatives	<ol style="list-style-type: none"> <li>1. A Café evening was planned to discuss “from research to policy” with fellows participating in the One Health course and relevant researchers, and possible other stakeholders. Unfortunately the event did not materialise due to issues outside DFC's control.</li> <li>2. DFC Research Management Team representatives participated in one event at DFC by the CD team for participants in the master course on safe pig production on use of veterinary pharmaceutical products in DK and growth countries. This was good as inspiration for the future planning of joints events between the two DFC teams.</li> </ol>



				<p>3. At the annual staff seminar ideas and process plans for possible synergies were discussed and subsequently adopted.</p> <p>4. Four staff members from DFC (two from the CD team, one from the research team, and one from DAN) participated in the annual Donor Harmonization Group seminar 'New ways for North-South Partnerships and Co-operation in (Higher) Education' in Stockholm in November.</p>
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## Personnel

NAME	EMPLOYED FROM	AREA OF RESPONSIBILITY
Anne Christensen	15.07.97	Director
Lene Due Kruse-Nielsen	01.07.16	Financial and Personnel Officer
Anna Jeppesen (32 hours)	15.03.10	Receptionist
Annette Kaalund-Jørgensen	01.12.93	Capacity Development Advisor
Lars Pedersen (20 hours per 01.09.14)	01.04.07	Capacity Development Advisor
Helle Jørgensen	01.06.08	Capacity Development Advisor
Maya Lindberg Brink	01.01.15	Capacity Development Advisor
Eva Thaulow Nielsen (32 hours)	01.02.96	Administrative Fellowship Officer / Fellowship Project Coordinator:
Anne Engkebølle (reduced-hours job = 20 hours)	01.03.90	Administrative Fellowship Officer / Fellowship Project Coordinator:
Githa Bruun (employment terminated 30.06.2017)	20.02.06	Administrative Fellowship Officer / Fellowship Project Coordinator
Anissa Bedoui	01.12.17	Administrative Fellowship Officer / Fellowship Project Coordinator
Lene Christina Mosegaard	01.10.07	Programme and Communication Coordinator, including coordinator for the BSU Master programme
Vibeke Quaade (25 hours)	15.01.17	Communication and Marketing Consultant
Jakob Brus (30 hours)	01.03.17	Digital Communication Officer
Bente Ilsøe	01.05.08	Research Project Manager: Research activities in West Africa, focal person for FFU projects in priority countries
Pernille Friis (25 hours)	15.01.10	Research Project Manager: Research activities in Asia, focal person for FFU projects in growth and transition countries
Lars Arne Jensen	01.03.14	Research Project Manager: Research activities in East Africa, BSU focal person
Hanne Kongsgaard	15.01.13	Administrative research officer, mobility grants/travel grants, Danida Research Portal
Henrik Bech	15.07.98	Property Manager – responsible for day-to day care of the DFC student hostel.
+ 8 junior staff		Meeting the fellows upon arrival at the airport, introduction, excursion guides, and café attendants.



## Employee-years distributed per activity/task

	<b>2014 Accounts</b>	<b>2015 Accounts</b>	<b>2016 Accounts</b>	<b>2017 Accounts</b>	<b>2018 Budget</b>
Core administration	5.3	5.3	4.2	3.1	3.1
Fellows' personal welfare	0.9	0.9	0.9	1.0	1.0
Capacity development activities in Denmark	2.9	4.5	4.6	3.5	4.1
Fellowship course administration	2.8	2.8	2.8	2.3	2.7
Alumni/communication				2.5	3.0
Accommodation	1.9	2.2	1.9	1.0	1.0
Administration of research projects	3.5	3.7	3.7	3.7	4.5
<b>Total</b>	<b>17.2</b>	<b>19.4</b>	<b>18.1</b>	<b>17.1</b>	<b>19.4</b>

DFC has few employees and is therefore vulnerable in terms of employees' long-lasting illnesses. The statistics, excluding long-lasting illnesses, have been included to give a fair comparison with the Public Sector in general. While days lost of staff illness has risen from 2015 to 2016, DFC is still not showing figures above the average of the Public Sector.

<b>Days of staff illness, average</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	
Result, DFC total	9.2	14.4	18.2	10.4	
Result, DFC less long-lasting illnesses	6.3	4.8	7.8	5.8	
Result, the Public Sector <sup>1</sup>	8.3	8.7	8.4		

<sup>1</sup> The figures for the Public Sector are from Moderniseringsstyrelsen



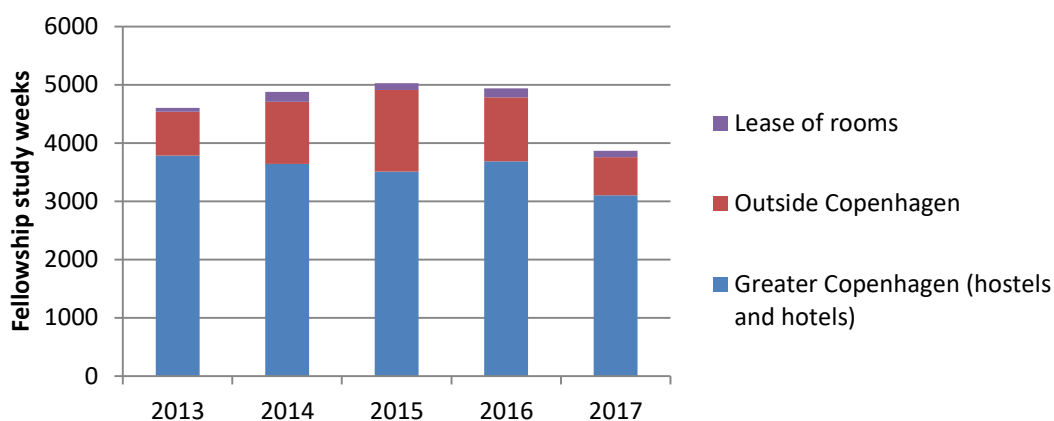
## Fellowship Accommodation

In Greater Copenhagen accommodation is primarily provided at DFC's student hostel on Hostrupsvej (68 one-room apartments + 1 two-roomed flat), and the Øresund Student Hostel (11 apartments) on Amager. The lease of rooms at Øresund Student Hostel will be terminated during 2018.

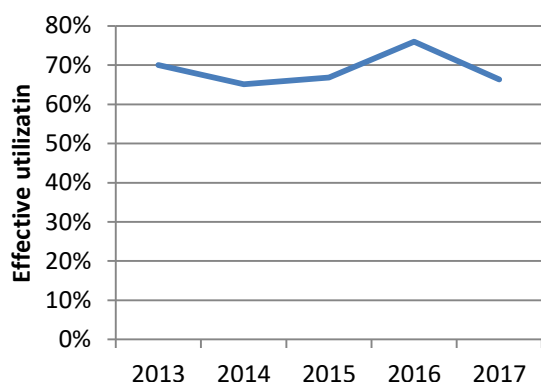
Hotel accommodation in Copenhagen is only used when it is impossible to accommodate the whole group at the DFC hostel, or the duration of the stay in Denmark is of app. one week or less. It is not feasible for the participants on short stays to do their own cooking, and in addition the resources involved (cleaning and readying time) are too high for stays of app. one week relative to longer stays. DFC is continuously investigating the market to find the best hotels at the best price, and to find hotel rooms with kitchen facilities.

Effective utilization shows a decrease in 2017 to 66 % utilization compared with 76% in 2016 due to termination of the BSU Master Programme mid 2017, as this programme constituted a fair number of longer stays.

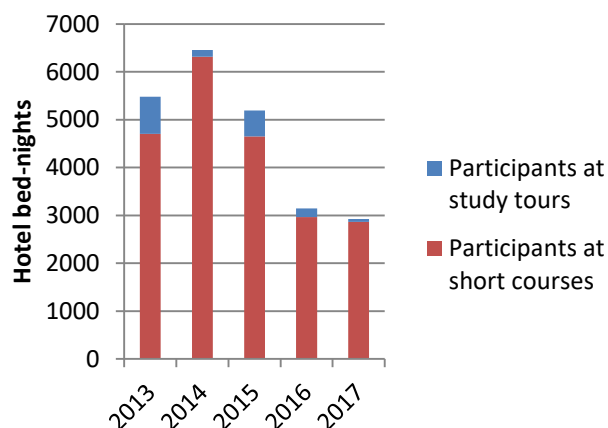
For courses conducted outside Greater Copenhagen the course provider is always responsible for providing accommodation, and as far as possible it is provided in student hostels adjacent to the premises of the course provider.



### Effective utilization of hostel rooms (DFC and Øresund) in Greater Copenhagen



### Accommodation at hotels (worked out in number of bed-nights)





## Annual Accounts

DFC submits inclusive accounts for the core administration (operational expenses), the CD activities, including accommodation, and the research administration. The inclusive accounts follow the principles for activity based accounts.

The budget for 2018 was approved by the Board in November 2017. The expected higher expenditure in 2018 in relation to the 2017 accounts is generated from the increase of DKK 15 million ~ 50% in the central CD grant.

EXPENSES	Accounts 2017	Budget 2018
Strategic Sector Cooperation, central grant	- DKK 12,984,626	- DKK 27,500,000
CD activities, central grant in Denmark	- DKK 9,085,079	- DKK 7,000,000
Ordered CD activities in Denmark	- DKK 841,399	- DKK 1,000,000
BSU Master programme, 2015-17	- DKK 4,441,081	
Administration of researchers' stay in Denmark	- DKK 4,382,368	- DKK 4,500,000
Monitoring, communication, eLearning, consultancies	- DKK 636,764	- DKK 2,500,000
Danida Alumni Network	- DKK 148,149	- DKK 800,000
<b>Total in Denmark</b>	<b>- DKK 32,519,466</b>	<b>- DKK 43,300,000</b>
CD activities, central grant, in dev. countries	- DKK 4,555,623	- DKK 1,200,000
Ordered CD activities, in developing countries	- DKK 336,106	- DKK 5,000,000
<b>Total in developing countries</b>	<b>- DKK 4,891,729</b>	<b>- DKK 6,200,000</b>
Commercial services, CD activities	- DKK 956,933	- DKK 1,500,000
Commercial services, project personnel	- DKK 95,130	- DKK 200,000
<b>Total commercial services</b>	<b>- DKK 1,052,063</b>	<b>- DKK 1,700,000</b>
CD project personnel	- DKK 4,476,671	- DKK 4,768,000
Project personnel – travel expenses	- DKK 119,575	- DKK 250,000
<b>Total CD administration</b>	<b>- DKK 4,596,247</b>	<b>- DKK 5,018,000</b>
Project personnel - administration of research projects	- DKK 2,837,475	- DKK 3,511,000
External assistance	- DKK 87,656	- DKK 120,000
Project personnel - travel expenses	- DKK 152,743	- DKK 250,000
<b>Total administration of research projects</b>	<b>- DKK 3,077,874</b>	<b>- DKK 3,881,000</b>
Personnel	- DKK 2,413,375	- DKK 2,750,000
Rent and office expenses	- DKK 2,077,902	- DKK 2,135,000
Auditing	- DKK 113,625	- DKK 125,000
Governing Board	- DKK 101,121	- DKK 102,000
VAT reimbursement	DKK 252,681	DKK 250,000
<b>DFC core administration</b>	<b>- DKK 4,453,343</b>	<b>- DKK 4,862,000</b>
<b>Re-location to Holbæk</b>	<b>-</b>	<b>- DKK 1,239,000</b>
<b>TOTAL EXPENSES</b>	<b>- DKK 50,590,721</b>	<b>- DKK 66,200,000</b>



<b>GRANTS/INCOME</b>	<b>Accounts 2017</b>	<b>Budget 2018</b>
Central CD grant, FL § 06.38.02.20	DKK 30,000,000	DKK 45,000,000
BSU Master programme, 2015-17	DKK 6,500,000	
DFC core administration & research administration, FL § 06.38.02.19	DKK 4,915,250	DKK 5,705,800
Re-location to Holbæk	-	DKK 1,200,000
<b>Total MFA</b>	<b>DKK 41,415,250</b>	<b>DKK 51,905,800</b>
Danida programmes/projects – participants' fees	DKK 4,640,079	DKK 1,240,000
Danida programmes/projects – ordered CD activities	DKK 1,018,513	DKK 6,000,000
Income from administrative agreements	DKK 4,341,163	DKK 4,500,000
Commercial services	DKK 1,020,910	DKK 1,700,000
Fundraising – Danida Alumni activities	-	DKK 200,000
7 % OH on ordered activities and commercial services	DKK 257,851	DKK 300,000
<b>TOTAL GRANTS/INCOME</b>	<b>DKK 52,693,766</b>	<b>DKK 65,845,800</b>
Interest, net income	- DKK 1,939	0
<b>END RESULT (under (+) / over (-) consumption)</b>	<b>DKK 2,101,105</b>	<b>- DKK 354,200</b>

The end result is distributed as follows:

Central CD grant	DKK 294,436
DFC core administration (from central CD grant)	0
BSU Master programme	DKK 1,983,919
Other CD activities ('ordered', administration agreements, commercial services)	-DKK 231,350
DFC core administration (from research grants)	DKK 56,039
Interest, expenditure	-DKK 1,939
<b>Total</b>	<b>DKK 2,101,105</b>

<b>Net Capital</b>	<b>Research section's share</b>	<b>CD section's share</b>	<b>Other CD activities</b>	<b>Interest paid</b>	<b>Total</b>
C/F	DKK 495,168	DKK 226,111	DKK 798,681		DKK 1,519,960
Accounts 2016	DKK 11,107	DKK 444,957	DKK 15,680		DKK 471,744
Accounts 2017	DKK 56,039	0	- DKK 231,350	- DKK 2,446	- DKK 177,757
<b>Total</b>	<b>DKK 562,314</b>	<b>DKK 671,068</b>	<b>DKK 583,011</b>	<b>- DKK 2,446</b>	<b>DKK 1,813,947</b>

DFC has in line with the rest of the Danish public sector a strong focus on efficient administration, and the over-expenditure of DFC's core administration in relation to the approved budget is at a minimum and within an acceptable level of 2.5 %.





The key unit figure for expenses for travel to Denmark has increased significantly with 29 % in relation to 2016. Apart from general increases in flight expenses, the increase is explained by the more expensive destinations of the SCCF countries.

The key unit figure for allowances in Denmark is at the same level as 2016.

	<b>Travel to Denmark</b> (excluding domestic travel in Denmark and travel expenses for courses in the South)	<b>Allowances</b>
Journeys/week	557 journeys	3748 fellowship weeks
Expenditure as per 2017 accounts	DKK 5,242,926	DKK 5,786,656
Key figure 2017	DKK 9,413	DKK 1,544
Key figure 2016	DKK 7,310	DKK 1,524
De-(-)/in-(+)crease in percentage	28.8 %	- 1.3 %
<i>Key figure 2015</i>	<i>DKK 7,053</i>	<i>DKK 1,680</i>

DFC's 'list prices' for study stays in Denmark are the prices DFC invoices the Danida programmes/projects and the research projects. For 2018 they are as follows:

DKK 1,650/week for allowances

DKK 1,300/week for accommodation at the DFC hostel.

DFC's administration of senior researchers/PostDocs is fixed at DKK 6,000 per arrival for 2017 and 2018.



## ABBREVIATIONS

aBi	Agribusiness Initiative Trust, Uganda
AU	Aarhus University
BSU	Building Stronger Universities in Developing Countries
BSU-KOM	Capacity Building within Research Communication, Dissemination and Networking projects
BSU-PHD	Finalization of 41 PhD students from the BSU1 programme
C-case	MFA's terminology for a case investigated for corruption
CD	Capacity development
COSTECH	Tanzania Commission for Science and Technology
DANIDA	Danish International Development Assistance
DFC	Danida Fellowship Centre
DIGNITY	Danish Institute against Torture
DIHR	Danish Institute for Human Rights
DIIS	Danish Institute of International Studies
DK	Denmark
DKK	Danish Kroner
DKUNI	Universities of Denmark
DTU	Technical University of Denmark
eLearning	Electronic learning
ELSP	Emerging Leaders Scholarship Programme
EVAL	Evaluation and Research, MFA
FFU	Consultative Research Committee for Development Research
FL	The Danish Finance Bill
GAAS	Ghana Academy of Arts and Sciences
GEUS	Geological Survey of Denmark and Greenland
GIMPA	Ghana Institute of Management and Public Administration
GU	Gulu University
KCMUC	Kilimanjaro Christian Medical University College
KNUST	Kwame Nkrumah University of Science and Technology
KU	University of Copenhagen
MFA	Ministry of Foreign Affairs
NGO	Nongovernmental organization
NSC	National Screening Committee
OH	Overhead
PCESA	Croissance Economique dans le Secteur Agricole
PwD	Partnering with Denmark
SDG	Sustainable Development Goals
SSC	Strategic Sector Cooperation
SSCF	Strategic Sector Cooperation Facility
SUA	Sokoine University of Agriculture
SUZA	State University of Zanzibar
TBC	to be confirmed
UMI	Uganda Management Institute
UG	University of Ghana
VAT	Value Added Tax